



KING & SPALDING

# Government Advocacy and Public Policy Practice

Helping Clients Advance Their Federal and State Government Agendas

King & Spalding's Government Advocacy and Public Policy (GAPP) team draws upon lifetimes of Washington experience and bipartisan relationships to provide our clients with effective legal and political problem solving in both Congress and the Executive Branch, and at the state level.

## A FULL RANGE OF SERVICES TO ADDRESS CLIENTS' NEEDS

With government activity reaching into more areas of our clients' business than at any time in recent memory, our GAPP team works with clients to develop and implement strategies to maximize opportunities, minimize risks and accomplish strategic goals. We:

- Help **bridge the gap between government and industry**, including industries of focus at King & Spalding, such as technology, energy, healthcare and life sciences, financial institutions and automotive and transportation. We regularly assist clients with drafting comments, white papers and other advocacy communications on proposed regulatory and legislative changes and in drafting and presenting testimony before Congress.
- Help clients **develop legislative strategies**, utilizing the arcane congressional budgeting and appropriations process as a means of advancing legislative goals and agendas on Capitol Hill.
- Assist clients with **securing government funding** through earmarks, pilot/demonstration projects and grants, as well as government contracts.
- Help clients **navigate regulatory requirements related to cybersecurity**, including assisting clients with data breach preparedness and response efforts and related investigations and litigation.
- **Protect the interests of our U.S. and international clients** as they are affected by U.S. foreign policy and the laws of countries outside the United States. The former

*Praised for bringing “value and a broad skill set, including strong advocacy abilities, to every engagement.”*

**Chambers**  
AND PARTNERS

*Ranked No. 1 on the most recent “Influence 50” List of top lobbying firms in the U.S.*

THE NATIONAL  
**LAW JOURNAL**

diplomats, government officials and members of Congress on our team are able to help guide policy formation and legislative initiatives.

- **Advocate on tax issues**, including representing clients before the tax writing committees of Congress and the Administration and in responding to continuing efforts to reform the tax code.
- **Advance trade and investment objectives** of major U.S. and non-U.S. manufacturers and service providers and of sovereign entities through a range of international trade regulatory, dispute settlement, litigation, policy and enforcement mechanisms.
- **Represent clients in connection with congressional inquiries**, including providing strategic counsel and hands-on support for responding to congressional committee requests and subpoenas and preparing for high-profile hearings. We have extensive experience guiding clients through the unique challenges presented by congressional oversight investigations.
- **Provide legal, government affairs and advocacy services** to our clients with business or government interests in the U.S. territories.
- **Represent clients in their interactions with state attorneys general** on issues relating to pharmaceuticals, financial services, technology, data security and environmental litigation, among other matters, leveraging our strong working relationships with state attorneys general and their senior staff across the country.
- **Counsel on all aspects of campaign finance, ethics and lobbying activities**, using our experience and contacts at all levels of government to comprehensively support and resolve issues.

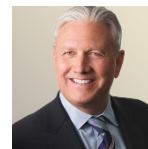
## OUR PEOPLE ARE THE DIFFERENCE

Members of our group have served in key positions on Capitol Hill and possess direct experience working with congressional rules and procedures, which can be an important component of our clients' legislative strategies. We bring concrete government relations know-how, experience and relationships built over decades as one of Washington's most influential lobbying practices. As a result, our team offers practical political experience and provides strategic advice to ensure that our clients maximize their interactions with Congress and the Executive Branch.

## TEAM MEMBERS



Rep. Mike Andrews



J.C. Boggs



Abigail Bortnick



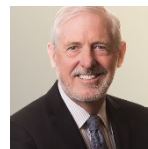
Bonnie Byers



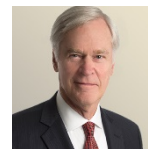
William Clarkson



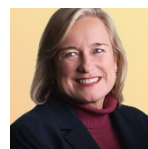
Sen. Dan Coats



George Crawford



Rep. Ander Crenshaw



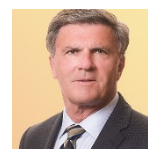
Kerrie Dent



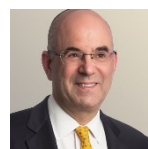
Dan Donovan



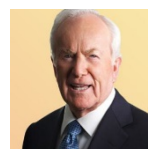
Scott Dziengelski



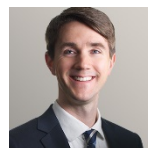
Gov. Robert Ehrlich



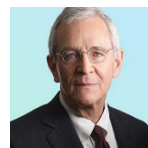
David Farber



Amb. Lloyd Hand



Matthew Hanson



Ted Hester

## EXPERIENCE ON BOTH SIDES OF THE AISLE

Our GAPP team leverages bipartisan relationships to advise and advocate on a broad range of policy matters. The team includes six former members of Congress, a former general counsel for the House of Representatives, a former chief of staff for the House Democratic leader, a former assistant to the Senate Democratic leader and a former mayor of Washington, D.C., along with many additional counsel and staff who have served in senior congressional and Executive Branch positions.

Our former members of Congress served on some of the most critical committees on Capitol Hill and have firsthand experience as decision-makers in the legislative process. They maintain and leverage close relationships with numerous current lawmakers and various caucuses, such as the Congressional Black Caucus and the Congressional Hispanic Caucus, in order to advance the agendas of our clients.

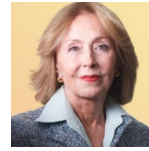
Our team has worked for key lawmakers and committees, including the House Appropriations, Armed Services, Budget, Energy & Commerce, Homeland Security, Judiciary, Rules, Veterans' Affairs, Ways & Means and the Permanent Select Intelligence committees; and, in the Senate, the Banking, Housing & Urban Affairs, Finance, Homeland Security & Governmental Affairs, Small Business & Entrepreneurship and Select Intelligence committees, as well as the Senate Permanent Subcommittee on Investigations.

Our former members of the Executive Branch have served in leadership roles in the White House, the Office of Management and Budget, the Department of Justice, the Department of Defense, the Department of State, the Central Intelligence Agency, the Federal Trade Commission, the U.S. Postal Service, as well as with the United Nations.

## GLOBAL THIRD-PARTY ENGAGEMENT

Members of the GAPP practice area offer clients strategic direction on not only navigating complex legislative and regulatory matters, but also extensive experience working with clients to advance diversity, equity and inclusion initiatives among a wide range of stakeholders, including through third-party engagement with national non-profit, human rights and civil rights organizations. GAPP members work with clients on strategy design and implementation to match business objectives.

## TEAM MEMBERS



Eleanor Hill



Claudia Hrvatin



Allison Kassir



Steve Kupka



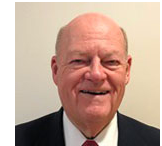
Rep. Daniel Lungren



Greg Massoni



Rep. Kendrick Meek



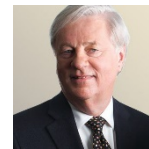
Hon. Jim Miller



Amirah Salaam



Hap Shashy



Terry Snell



Tom Spulak



Mayor Anthony  
Williams

## RELATIONSHIPS BASED ON A TRADITION OF PUBLIC SERVICE

King & Spalding also has a long and storied history of attorneys moving between the firm and government service. We are proud that a number of former King & Spalding practitioners currently hold senior positions within the federal government.

## YOUR LINK TO ADDITIONAL RESOURCES OF A GLOBAL FIRM

Through the collaborative approach of our firm, members of the GAPP team work closely with more than 1,200 colleagues across 22 offices worldwide who have deep experience and knowledge of the industries and legal issues at the core of our clients' business needs. These colleagues in international trade, arbitration, real estate and international project development and financing include additional former officials from the Internal Revenue Service, the Department of Treasury, the Food and Drug Administration, the Environmental Protection Agency, the National Highway Traffic Safety Administration, the Securities and Exchange Commission, the Financial Industry Regulatory Authority, the United States Trade Representative, the Department of Commerce, the Department of Health and Human Services, the Department of Energy and the World Trade Organization.

*"Law Firm of the  
Year" for  
Government  
Relations*



FOR MORE INFORMATION  
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