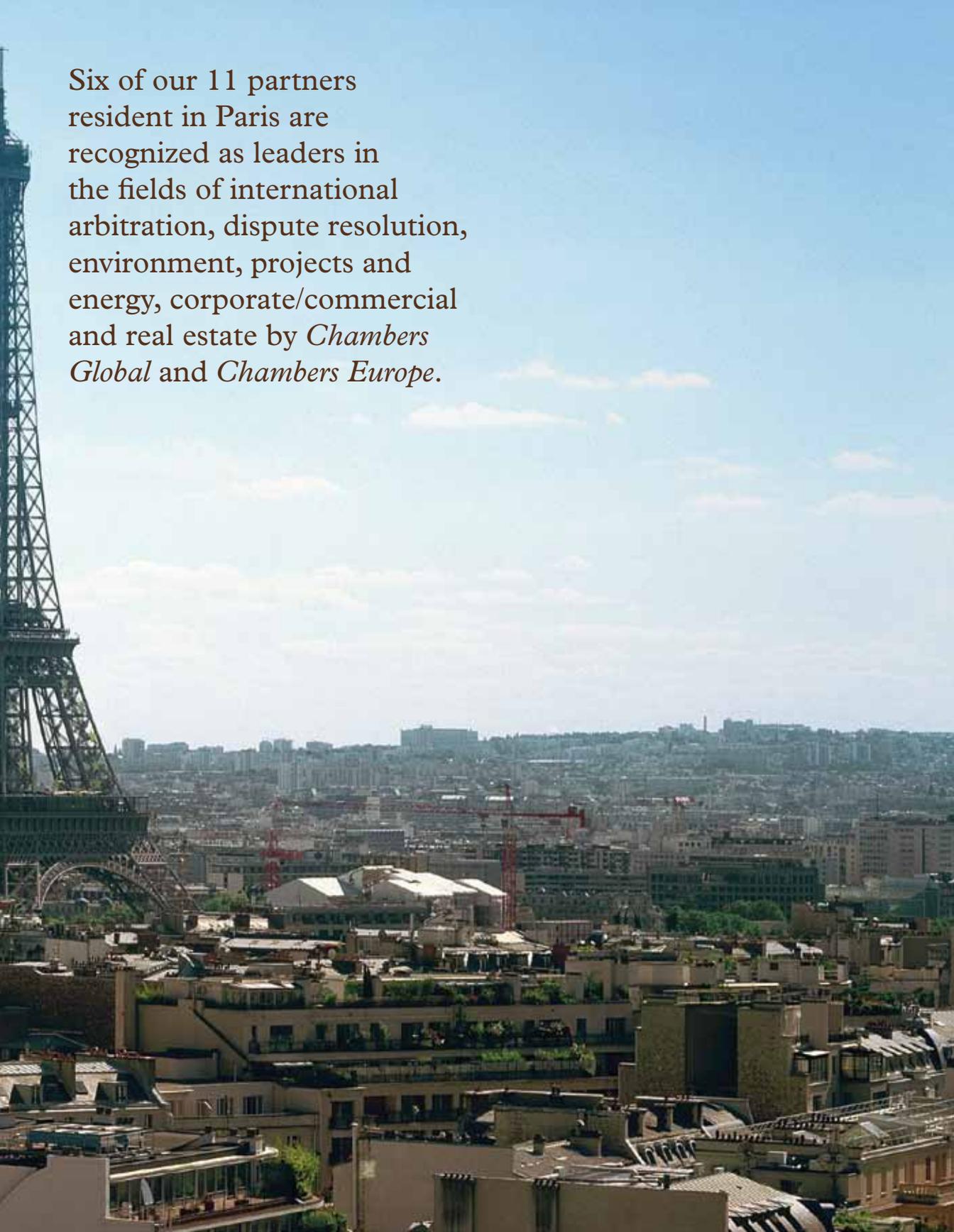


Abu Dhabi
Atlanta
Austin
Charlotte
Dubai
Frankfurt
Geneva
Houston
London
Moscow
New York
Paris
Riyadh
San Francisco
Silicon Valley
Singapore
Washington, D.C.

Growing in Paris to Meet Client Needs

www.kslaw.com/offices/paris

KING & SPALDING



Six of our 11 partners resident in Paris are recognized as leaders in the fields of international arbitration, dispute resolution, environment, projects and energy, corporate/commercial and real estate by *Chambers Global* and *Chambers Europe*.

King & Spalding takes pleasure in announcing the expansion of our Paris office.

King & Spalding opened an office in Paris in 2009 to build on its growing international arbitration practice. The firm has been consistently recognized by *Global Arbitration Review* as one of the top global law firms serving as arbitration counsel. The addition of six real estate lawyers, one tax lawyer, four commercial litigators, three environmental lawyers, and six energy and infrastructure lawyers (two of them specializing in public law) brings the number of legal professionals in the Paris office to nearly 30, including 11 partners.

The real estate team, with extensive experience representing a broad range of clients in real estate transactions in France and around the globe, in particular in private equity in real estate, further enhances the firm's worldwide real estate and transactional capabilities. The tax group advises in all areas of tax, including international taxation and the tax aspects of real estate investments and corporate tax law. Our Paris litigators handle disputes concerning French company law, white-collar crime, competition, contract and product liability matters in civil and criminal courts, and also have experience in matters involving unfair business practices, construction, private and public infrastructure projects and environmental audits. The Paris-based environmental lawyers have significant experience in toxic tort environmental litigation before administrative, civil, commercial and criminal courts and assist clients in the context of large infrastructure projects (such as LNG terminals and offshore wind farms) and in relation to the acquisition, remediation and conversion of former industrial sites. The Paris energy and infrastructure team brings to the firm a broad range of expertise in both France and French-speaking Africa, especially North Africa. The team is involved in the development of greenfield and brownfield projects and also in acquisitions and disposals, bringing leading knowledge in each area (energy, natural resources, transport and telecommunications infrastructures). The areas of law covered by the team include mergers, acquisitions, joint ventures, restructurings, project development, finance, dispute resolution and public law (both litigation and counsel) and the specific regulations that apply to the different sectors.

As we expand our presence in Paris, we look forward to continuing to serve the global needs of our clients.

Our International Arbitration Practice

King & Spalding is a world leader in international arbitration, recognized by *Chambers Global*, *Global Arbitration Review*, *The Legal 500* and *The American Lawyer's Focus Europe*, and has more than 80 expert practitioners in this group across Europe, the Middle East, Asia and the U.S. Winner of both the *Chambers USA* and *Chambers Latin America* Awards for Excellence, the team has represented clients in matters involving parties or projects in more than 130 countries across six continents, and it is currently handling claims totaling more than US\$60 billion. A world leader in investment arbitration and international commercial arbitration, the practice has represented clients in more than 50 investor-State cases. The group's international commercial arbitration experience includes disputes involving energy, healthcare/pharmaceuticals, intellectual property, the environment, construction, mining, technology, telecommunications, finance, insurance and real estate.



In its recent *GAR 30* surveys, *Global Arbitration Review* has consistently recognized King & Spalding as one of the top global law firms serving as arbitration counsel.

Paris International Arbitration Partners



James E. Castello, Partner

+33 1 7300 3906 | jcastello@kslaw.com

A lawyer for more than 25 years, Mr. Castello has advised diverse clients in a range of commercial and treaty arbitrations involving everything from large infrastructure projects to disputed control of an oil refinery, privatization of a power plant, and long-term gas supply and price readjustments. Since 2001, he has served on the U.S. delegation to UNCITRAL's Arbitration Working Group, and he now serves as president of the London Court of International Arbitration's European Users' Council. A former deputy White House counsel and associate deputy attorney general in the Clinton administration, he began his legal career as a law clerk at the U.S. Supreme Court and at the Iran-U.S. Claims Tribunal. He is listed in *The International Who's Who of Commercial Arbitration*, *The Legal 500*, *Chambers Global*, and *Who's Who Legal: Construction* and is admitted to practice in New York, Washington, D.C., and Paris.



Kenneth R. Fleuriet, Partner

+33 1 7300 3910 | kfleuriet@kslaw.com

Mr. Fleuriet, the Paris office managing partner, has handled more than 80 international arbitration matters as both counsel and arbitrator. He specializes in investment treaty arbitrations and has successfully obtained some of the largest treaty awards in recent memory. The majority of Mr. Fleuriet's treaty engagements have involved the energy and mining sectors, including one of the largest recent cases under the Energy Charter Treaty. In addition to handling treaty disputes under the ICSID and UNCITRAL rules, Mr. Fleuriet has extensive experience representing clients in commercial arbitrations under the rules of the ICC, SCC and LCIA. Mr. Fleuriet has practiced in the field of international arbitration throughout his legal career, all of which has been spent in Europe.



Eric A. Schwartz, Partner

+33 1 7300 3905 | eschwartz@kslaw.com

Mr. Schwartz is a former secretary general and current vice president of the ICC International Court of Arbitration. Over the past 30 years, he has acted on behalf of some of the world's largest companies, public authorities and sovereign states in international arbitration proceedings in all the principal European arbitration venues as well as in Africa, Asia and the U.S., and also frequently acts as an arbitrator. He has particular experience in relation to disputes arising out of major infrastructure projects as well as in the oil and gas, telecommunications and information industries. He was recognized by *Chambers Global* as a "very wonderful and well-respected construction specialist" and "up there with the best-prepared arbitrators."

Our Litigation Practice

King & Spalding is consistently recognized as a top commercial litigation firm by Chambers and Partners and was ranked among the top 20 global litigation firms by *The Lawyer* in 2013. Our litigation practice has a deep bench of lead trial lawyers with substantial experience in winning difficult, high-stakes cases, including those in the most challenging jurisdictions. Our nearly 500 litigators globally, in the past five years alone, have handled hundreds of high-stakes matters, appearing as lead counsel before international government agencies, in national courts, including the U.S. Supreme Court, and in federal and state courts across the U.S.



For two consecutive years, *The Lawyer* ranked King & Spalding among the top 20 litigation firms globally in its annual survey.

Paris Litigation Partners



Joël Alquezar, Partner

+33 1 7300 3917 | jalquezar@kslaw.com

Recognized as a leader in his field by *The Legal 500*, *Euromoney Guide of the World's Leading Commercial Arbitration Lawyers* and *Euromoney Guide of the World's Leading Litigation Lawyers*, Mr. Alquezar has extensive experience in the fields of international business litigation and arbitration, particularly

before the French commercial, administrative, civil and criminal courts on matters involving French and international company law, white-collar crime, competition, contract and product liability. Mr. Alquezar has participated in numerous domestic and international arbitrations, both as counsel and as arbitrator under the rules of the International Chamber of Commerce, the American Arbitration Association and the ICSID as well as French arbitration rules.



Vanessa R. Benichou, Partner

+33 1 7300 3919 | vbenichou@kslaw.com

Ms. Benichou concentrates her practice on international litigation, arbitration and mediation matters. Her experience includes matters involving unfair competition, advertising, entertainment, intellectual property disputes, commercial lease and contract, construction and

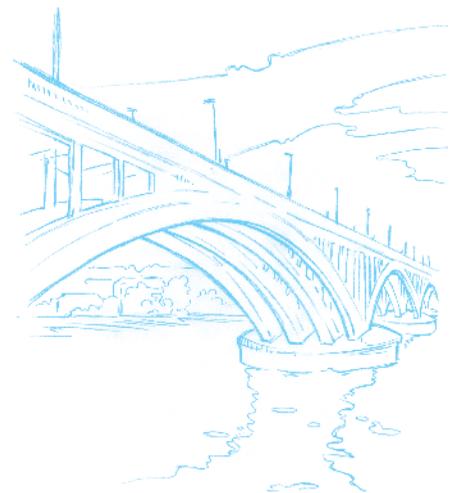
business litigation. Ms. Benichou also has extensive experience regarding distribution arrangements, franchise agreements and all agreements in the distribution fields and assists clients in litigation or non-contentious matters in this area. She also is considered one of the leading attorneys on gaming law issues under French and E.U. law.

Our Environmental/Environmental Litigation Practice

Winner of the Law360 “Environmental Group of the Year Award” in 2013, King & Spalding’s environmental practice has a deep bench of first-chair trial lawyers with expertise in the law and science of environmental litigation. Many of the world’s leading companies choose us to handle their most significant environmental litigation across Europe, throughout the U.S. and in developing countries. Our lawyers represent clients with virtually every type of environmental lawsuit: administrative rule challenges, permit appeals, enforcement defense, cost recovery claims, and trials and arbitrations regarding alleged environmental contamination. They all have deep experience in the energy, chemical manufacturing and manufacturing industries.

Our Tax Practice

King & Spalding’s tax practice covers the full range of tax issues presented in planning and executing complex business transactions in both domestic and cross-border settings, including acquisitions, dispositions, joint ventures, financings, restructurings and investment fund formations. In addition to advising on corporate, partnership and international tax matters, the firm’s tax practice provides advice on the employee benefits and executive compensation aspects of business transactions and post-transaction integration.



Chambers and Partners counts King & Spalding’s environmental practice among the best in Europe and notes that the firm’s tax practice is “recognized for its work with clients in both a domestic and cross-border capacity.”

Paris Environmental/Environmental Litigation Partner



Joëlle Herschtel, Partner

+33 1 7300 3918 | jherschtel@kslaw.com

Ms. Herschtel’s practice encompasses litigation in environmental and energy law as well as counseling and transactions. She has significant experience in toxic tort environmental litigation before administrative, civil, commercial and criminal courts. She assists clients in the context of large infrastructure projects or for acquisition and conversion of former industrial sites. She also counsels her clients in the management of impacts and risks as well as in the implementation of environmental regulations. *Chambers Europe 2014* ranked Ms. Herschtel as one of the top environmental lawyers in France.

Paris Tax Partner



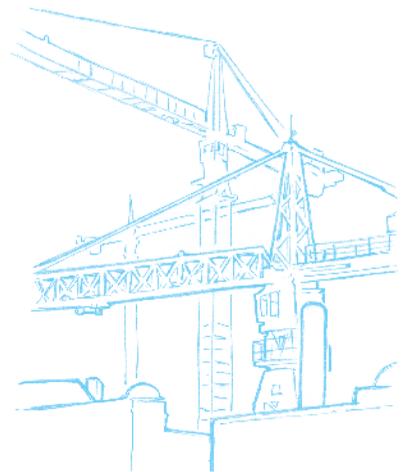
Aurélia de Viry, Partner

+33 1 7300 3902 | adeviry@kslaw.com

Ms. de Viry advises in all areas of tax. She has substantial experience in the tax aspects of domestic and cross-border real estate investments, acquisition finance, structured finance, group restructuring and acquisitions. She is an expert on VAT matters, particularly in relation to real estate and financial transactions. She also represents corporations in connection with tax audits, disputes and litigation.

Our Real Estate Practice

From market-setting deals involving multiple jurisdictions and complex investment and financing structures to traditional sales, purchases and financings, King & Spalding's capital transactions and real estate team comprises more than 70 lawyers located in 10 offices globally and executes deals in every major U.S. metropolitan area and in more than 40 countries. Our lawyers consistently rank among the top practitioners in their countries and regions in *Chambers Global*, *Chambers USA*, *Chambers Europe* and *The Legal 500* reports. We represent many of the industry's leading real estate advisors, funds, institutional investors, lenders and operating companies in strategic transactions of all varieties, and our real estate expertise extends to all aspects of the industry, with leading bankruptcy, tax and environmental practices.



Chambers Europe 2014 ranked
Benoît Marcilhacy and
Pascal Schmitz as leaders
in their field.

Paris Real Estate Partners



Alexandre J. Couturier, Partner

+33 1 7300 3922 | acouturier@kslaw.com

Recommended by *The Legal 500*, Mr. Couturier advises on asset and share property acquisitions and disposals, sale and leaseback schemes, and restructuring of commercial and industrial groups involving real estate assets. He has particular expertise in the design of real estate investment funds, including joint ventures, private equity funds and French REITs (OPCI). He is also experienced in property financing and leasing matters as well as in real estate development transactions.



Benoît G. Marcilhacy, Partner

+33 1 7300 3923 | bmarcilhacy@kslaw.com

Mr. Marcilhacy's practice includes a variety of corporate real estate work and is centered on the sales and acquisitions of structured property folios, sales and leasebacks and the establishment of real estate funds as well as complex development deals. Listed in *Chambers Europe* as a leader in his field, he regularly advises clients such as Deutsche Bank/RREEF, Corio, Bleecker, Perella Weinberga, Tishman Speyer, Klepierre, ADIA, Grosvenor and IVG.



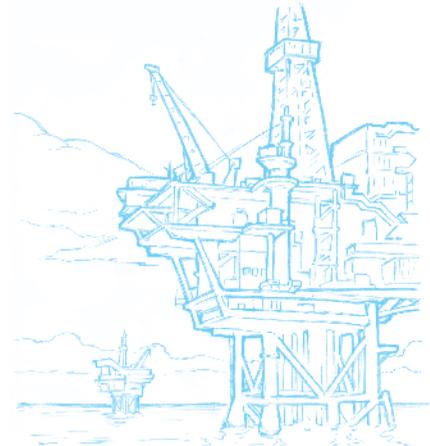
Pascal A. Schmitz, Partner

+33 1 7300 3921 | pschmitz@kslaw.com

Recognized as a leading real estate lawyer by *Chambers Europe* and *The Legal 500*, Mr. Schmitz has more than 20 years' experience in all aspects of commercial real estate and real estate finance. He focuses his practice on fund structuring, mergers and acquisitions, joint ventures, direct asset sales and commercial leases. He advises German funds, Middle East investors, U.S. investment funds, and European and French funds. He is a member of the Urban Land Institute.

Our Energy and Infrastructures Practice

Our team advises its clients on the different aspects of their projects in the areas of energy and infrastructures. This includes both general issues of corporate and commercial law (mergers and acquisitions, disposals, joint ventures, restructuring) and those related to project development and finance, dispute resolution, public law and the specific regulations that apply to certain sectors. The team possesses extensive experience in all areas of energy (conventional and nuclear electricity, renewable energies, oil and natural gas, liquefied natural gas), natural resources, transport and telecommunications infrastructures. Our Paris-based team is fully integrated into the global energy practice of King & Spalding, thereby benefiting from the first-class experience of a team that is ranked among the global leaders by *Chambers Global*, *Chambers UK*, *Chambers USA* and *The Legal 500*. Thanks to this international platform of more than 250 lawyers, King & Spalding has handled cases in more than 90 countries on six continents and was listed in 2013 by *Chambers Global* among the five finalists in the category of Global Project/Energy Firm.



Mehdi Haroun is listed as a leader in the energy field in *Chambers Europe 2014*. He is considered “excellent” and noted for his “exceptional performances” by *The Legal 500 EMEA France Project Finance and Energy 2014*.

Paris Energy and Infrastructures Lawyers



Mehdi S. Haroun, Partner

+33 1 7300 3984 | mharoun@kslaw.com

Mr. Haroun is a dual French/Algerian-qualified lawyer with a broad practice that covers general corporate and commercial matters (mergers and acquisitions, disposals, joint ventures, restructurings), project development, finance and dispute resolution. He works principally in the energy, telecommunications and transport infrastructures sectors, handling major industrial projects, primarily in France, North Africa and francophone Africa. Mr. Haroun was the alternate representative for Algeria at the ICC Court of Arbitration for four consecutive years, and he is the current vice president of the Board of the Arbitration and Conciliation Center of the Franco-Arab Chamber of Commerce. He is recognized as a leading energy and corporate/commercial lawyer by *The Legal 500*, *Chambers Global* and *Chambers Europe*.



Ruxandra Lazar, Counsel

+33 1 7300 3988 | rlazar@kslaw.com

Recommended by *The Legal 500*, Ms. Lazar graduated from the prestigious French *Ecole nationale d'administration* (ENA) and specializes in public business law and regulatory matters. She works principally in the energy and infrastructures sectors on complex and strategic international projects, both on transactional matters and litigation. Her areas of expertise are diverse, from public contracts (public procurement, agreements falling within the scope of the Utilities Directive, concession agreements, PPPs, establishment conventions) to the regulatory provisions applicable to energy and natural resources to privatizations, constitutional law, specific regulations applicable to State-owned companies and public bodies, public finance and foreign investments.

About King & Spalding

Celebrating more than 125 years of service, King & Spalding is an international law firm that represents a broad array of clients, including half of the Fortune Global 100, with 800 lawyers in 17 offices in the United States, Europe, the Middle East and Asia. The firm has handled matters in over 160 countries on six continents and is consistently recognized for the results it obtains, uncompromising commitment to quality and dedication to understanding the business and culture of its clients. More information is available at www.kslaw.com.

In some jurisdictions, this may be considered "Attorney Advertising."

