
KING & SPALDING

2016 ANNUAL REVIEW



Dynamic Solutions

A complex network diagram consisting of numerous blue dots of varying sizes connected by thin, light blue lines. The dots are scattered across the lower half of the page, with a higher density in the bottom left corner, creating a web-like structure that extends across the entire width of the page.

A message from our Chairman



Helping our clients navigate their complex business and legal issues, we've deepened our areas of expertise and expanded our presence. In 2016, we surpassed 1,000 lawyers firmwide, opened our 19th office and experienced record demand for our legal services.

A high level of integration across our platform enables us to deliver innovative, efficient solutions. We look forward to continuing to partner with you in the coming year.

ROBERT D. HAYS
Chairman

1,000 lawyers

\$1B in revenue

19 offices

Firm of the Year

LAW360

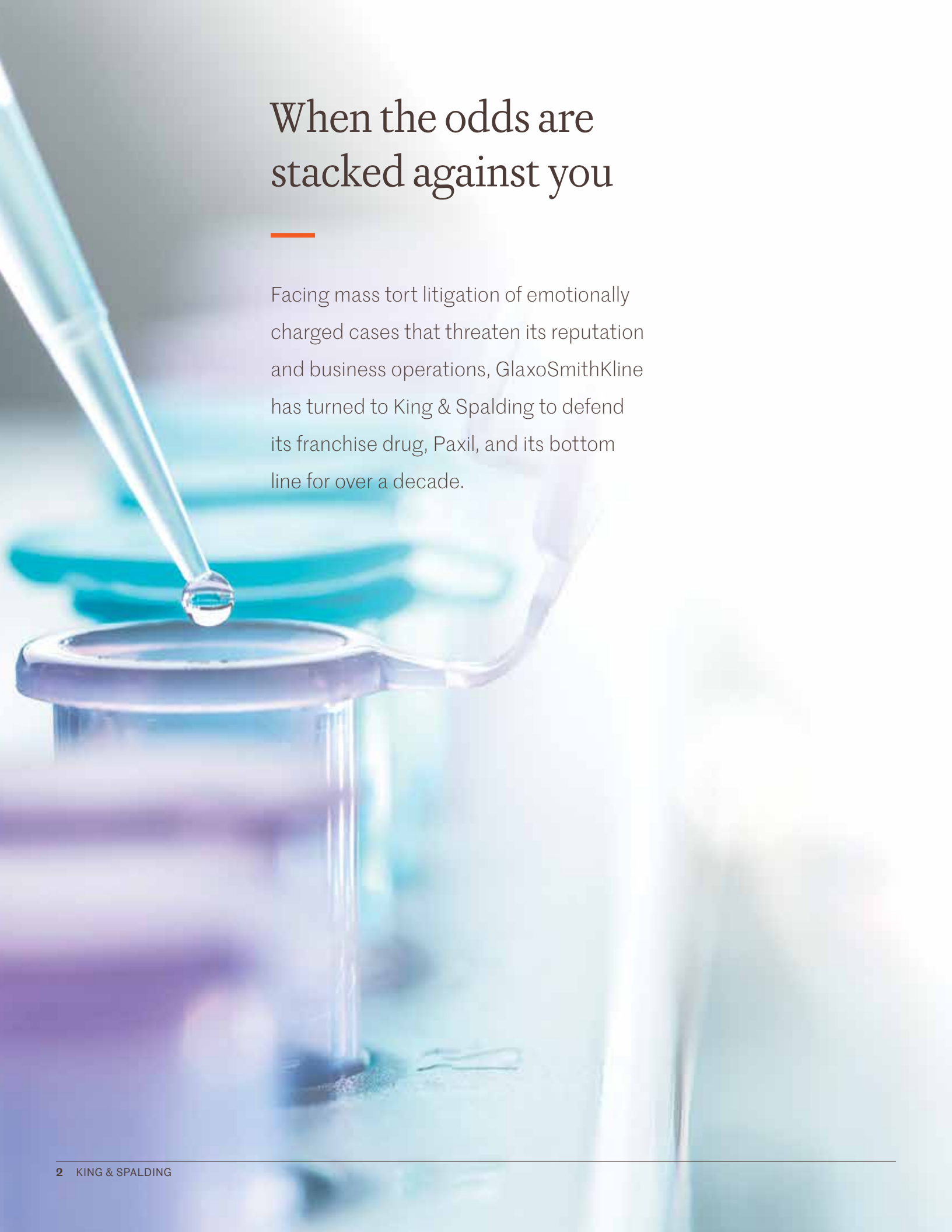
Top 12 U.S. Law Firms

*General Counsel Rely on as
Go-To Outside Counsel*

BTI CONSULTING GROUP,
2016 BRAND ELITE REPORT

52 Practice Area Rankings

CHAMBERS GLOBAL



When the odds are stacked against you

Facing mass tort litigation of emotionally charged cases that threaten its reputation and business operations, GlaxoSmithKline has turned to King & Spalding to defend its franchise drug, Paxil, and its bottom line for over a decade.

*Decades of
relentless litigation*

*Thousands of
plaintiff claims*

*Billions in
potential liability*



Go to the new [kslaw.com](https://www.kslaw.com) to learn more about the case...

MANAGING ALLEGATIONS

A host of lawsuits related to Paxil, a top-selling antidepressant taken by millions of patients, has been filed against GSK since 2001. Any substantial losses in these high-profile cases, involving allegations related to discontinuation symptoms, suicide and birth defects, would create balance-sheet-impacting exposure for the UK-headquartered pharmaceutical. Given the potential risk, GSK and Paxil had to be vigorously defended.

KNOWING THE SCIENCE

Our Product Liability team, coordinating with GSK's science counsel, has used in-depth knowledge of the science and scientific literature to challenge and exclude plaintiffs' experts. Gaining acceptance of a Lone Pine order, which required basic proof of having taken Paxil and restricted alleged injuries to those identified in the literature, was instrumental in dismissing some cases early on. And we've drawn on established relationships with talented local counsel to strategically litigate cases where they were originally brought across the U.S.

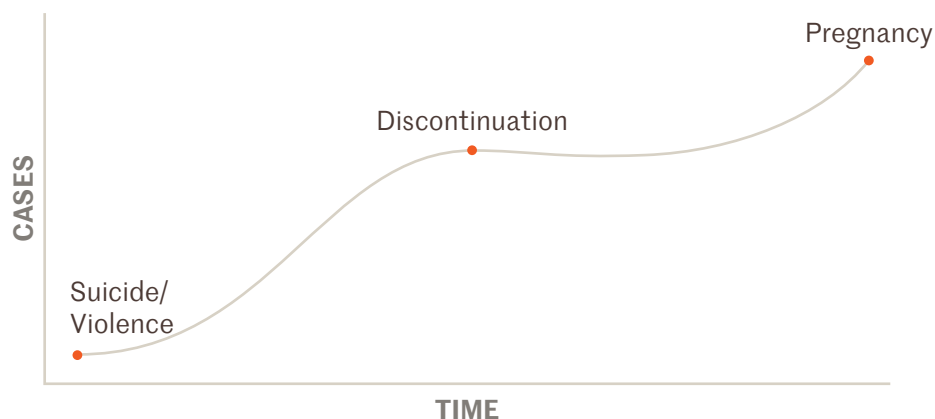
CONTAINING RISK

By whittling down the number of Paxil-related lawsuits through dismissals and strategic settlements, and by vigorously defending and trying others, the substantial potential risk to GSK from successive waves of high-stakes allegations was mitigated. The stability of our Product Liability team over time, and our firm's leading capabilities in FDA, government investigations, and appellate, create important efficiencies for GSK and similar life sciences majors.

Resilience and endurance

Over a 16-year period, we have helped GSK address thousands of claims, each wave triggered by a unique set of circumstances. Out of nearly 7,700 cases, only four have gone to trial – two in which we achieved dismissals and two that found for the plaintiff, but with considerably smaller damages than requested.

3 WAVES OF ALLEGATIONS



Thwarting a \$9 billion shakedown

When the corrupted judiciary of a sovereign state threatened Chevron's business, the U.S. oil and gas major turned to King & Spalding.



\$9 billion at stake

One of the largest international arbitrations in history

Potential global disruption for Chevron



Go to the new [kslaw.com](https://www.kslaw.com) to learn more about the case...

USING ARBITRATION TACTICALLY

A lawsuit brought by a U.S.-based lawyer alleged that Texaco, now owned by Chevron, was responsible for extraordinary environmental pollution in Ecuador. The plaintiffs intended to enforce the \$9 billion verdict reached in that country by seizing Chevron assets around the world.

But fraud was suspected in the Ecuadorian courts. And Chevron refused to succumb. K&S protected our client by filing a treaty arbitration against Ecuador to ban enforcement of the judgment worldwide.

PURSuing INCREMENTAL WINS

So that a single court using bad evidence couldn't tie up a multinational, we worked closely with Chevron to impress upon the arbitral tribunal the outsized cost of the judgment for Chevron and to motivate it to move quickly.

Drawing on cross-firm expertise in arbitration, trade, appellate and environmental law, and some 100 lawyers over more than 20 years, our approach of pursuing interim awards along the way proved essential. We also helped Chevron prevail when those awards were challenged, including by choosing and working closely with Dutch counsel in The Hague.

BREAKING LEGAL GROUND

Without jurisdiction, the tribunal could not have ruled on Chevron's behalf. To enable its authority, we significantly advanced what's known as the lifespan theory, whereby an investment is viewed as including any remediation, making it possible for an investment treaty tribunal to rule in a dispute involving remediation.

Reflecting its efficacy, multiple tribunals have since adopted this theory to find jurisdiction, while aspects of the case are also taught in U.S. law schools.

A case that spans decades

1964

Ecuador's state oil company, PetroEcuador, begins operations in Lago Agrio oil field. Texaco Petroleum (TexPet, which later became a subsidiary of Chevron in 2001) joins as a minority partner.

2009

King & Spalding files a treaty arbitration against Ecuador on behalf of Chevron and TexPet under U.S.-Ecuador BIT, alleging that Lago Agrio violated the 95-98 settlement and other protected rights.

2016

The District Court of The Hague rejects Ecuador's attempt to set aside the arbitral awards at their legal seat, and upholds all of the BIT tribunal's awards to date.



A rising star accelerates

As Total System Services, Inc. (TSYS), a leading global payments solutions provider, has grown to become one of the largest payment companies in the U.S., King & Spalding has been a key partner. When TSYS moved to substantially expand its merchant business with a high-stakes acquisition, the strength of our partnership was brought to bear.

*\$2.35 billion
acquisition*

*Key win in an
expansion race*

*An acquisition
target with a viable
alternative*



Go to the new kslaw.com
to learn more about the
transaction...

WALKING THE LINE

Since 2007, TSYS has been building out its front-end platform as part of a long-term growth plan. Most recently, TSYS was selected as the sale partner for TransFirst, a Vista Equity Partners portfolio company and leading U.S. merchant solutions provider to 235,000+ U.S. businesses. But with TransFirst dual-tracking an IPO alongside a sale to a strategic partner, one false step could have meant no sale.

TAILORING GROWTH

Having worked closely with TSYS over the years, K&S understands why TransFirst was a fit. Largely the same M&A team has worked closely with TSYS for many years, helping map out where it's headed and how to get there. As a result, we were able to measure the inherent risks of the TransFirst purchase against TSYS's objectives with nuance.

Advancing the bid, we drew on cross-firm expertise in finance, tax, employee benefits, IP, antitrust and insurance. And in April 2016, we helped TSYS close on its biggest strategic acquisition to date, purchasing TransFirst for \$2.35 billion.

GAINING LIFT

Focused on achieving scale, TSYS became the sixth-largest merchant-acquiring business in the U.S. — a strategically important business line for the provider — by acquiring TransFirst.

As fintech continues to evolve, K&S brings together strengths in cybersecurity, M&A and finance to serve our clients' complex needs from start to finish.

Winning in a competitive environment

As TSYS has sought to further expand its role in the payments value chain, K&S has helped structure and negotiate acquisitions that are a fit with the underpinnings of its business.

March 2010

Acquires 51% of First National Merchant Solutions; buys remaining 49% later in 2010.

July 2013

Buys leading debit card provider NetSpend for approximately \$1.4 billion.

April 2016

Acquires leading U.S. merchant solutions provider TransFirst in a \$2.35 billion all cash transaction.

Dynamic Solutions



*Depending on the opportunity
or challenge facing our clients,
we bring together partners,
technical experts and legal
capabilities across our 19 offices
to deliver tailored, commercially
savvy solutions.*

Energy Sector Prowess



LITIGATION

Richard T. Marooney, Jr.
New York



CONTRACTS AND BUSINESS TORTS

Charles C. Correll, Jr.
Houston



INTERNATIONAL ARBITRATION AND LITIGATION

Guillermo Aguilar-Alvarez
New York

James E. Berger
New York



APPELLATE, CONSTITUTIONAL AND ADMINISTRATIVE LAW

Jeffrey S. Bucholtz
Washington, D.C.

Enforcing an Annulled Arbitral Award

CLIENT INTEREST

KBR subsidiary **COMMISA** sought to recover a more than \$400 million International Chamber of Commerce arbitration award first secured by King & Spalding and later annulled by a Mexican court. The original award was rendered following a contract dispute between COMMISA and a subsidiary of Pemex, Mexico's state-run energy entity, regarding the engineering, design and construction of offshore oil platforms.

LEVERAGING THE K&S PLATFORM

Drawing on cross-office expertise in international arbitration and cross-border litigation, partner Rich Marooney spearheaded the enforcement of the annulled arbitral award in the Southern District of New York. In a three-day evidentiary hearing, a Manhattan judge confirmed the original arbitration award in favor of COMMISA and later entered judgment against Pemex for a combined total of more than \$465 million. In 2016, the Second Circuit Court of Appeals affirmed the trial court's decision.

COMMERCIAL SOLUTION

COMMISA collected on the arbitral award and was made whole for the good work it did for Pemex. The win protects the integrity of the arbitral process and shows that U.S. courts need not defer to foreign court decisions that offend basic notions of justice and fairness. *COMMISA v. Pemex* received *Benchmark Litigation's* Impact Case Award for 2016, and Rich was named General Commercial Lawyer of the Year for the win.

Financial Services Savvy



MERGERS & ACQUISITIONS

William F. Charnley
London

Marcus A. Young
London

Hywel Jones
London / Moscow

Ilan Kotkis
London

Kelly Nash
London



LABOR AND EMPLOYMENT

Jules Quinn
London



TAX

Daniel J. Friel
London



EMPLOYEE BENEFITS

Kim Roberts
London



FINANCE

Elisabeth I. Baltay
London

Emily N. Pittman
London / Atlanta



REAL ESTATE

Nigel Heilpern
London

Gaining Entry into Asian Markets

CLIENT INTEREST

Aldersgate Investments Ltd. sought to grow its investment in European data center giant Global Switch, of which it was the sole shareholder. By entering into a joint ownership agreement with Chinese investors, Global Switch could gain profitable access to the rapidly growing Asia-Pacific telecommunications and ISP markets.

LEVERAGING THE K&S PLATFORM

Mergers & Acquisitions partner William Charnley led a 10-person team out of London, coordinating capabilities in M&A, finance, employment, employee benefits, tax and real estate to advance Aldersgate's interests over the course of 12 months. We advised AIL on the terms and executed the sale of a 49% stake in Global Switch to Elegant Jubilee Ltd., a high-quality Chinese investor consortium, for £2.4 billion.

COMMERCIAL SOLUTION

While maintaining its managerial and operational independence through the joint ownership structure, Global Switch gained access to Asia's fast-growing telecom and ISP customer base. Major revenue-generating pre-commitments in Singapore and Hong Kong support asset and revenue diversification, and Elegant's existing relationships with major Chinese banks broaden Global's lending base.



REAL ESTATE

Mario Leissner
Frankfurt

Dave Powell
New York

Taryn Reynolds
New York

Nicole Bittlingmayer
Frankfurt



FINANCE

Andreas Böhme
Frankfurt



TAX

Axel J. Schilder
Frankfurt

John Clay Taylor
London

Tapping U.S. Real Estate Returns

CLIENT INTEREST

HANSAINVEST Hanseatische Investment-GmbH sought to create a vehicle through which German institutional investors could invest profitably in U.S. residential real estate.

LEVERAGING THE K&S PLATFORM

Drawing on capabilities in real estate, finance and tax across our Frankfurt, New York and London offices, we assisted HANSAINVEST in setting up HANSA US Residential as a German investment fund and U.S. joint venture platform with U.S.-based Bell Partners, Inc. An open-ended institutional real estate investment fund with an initial target investment volume of \$1 billion, the fund is designed to operate under German regulatory laws. In an uncommon combination, we were able to advise on the fund formation itself, the setup of the joint venture platform and its entities, and the transactions on behalf of the fund. As a result, the fund and transactions were structured from the beginning to be consistent with both the fund platform's structure and German regulatory requirements.

COMMERCIAL SOLUTION

The managing director of HANSAINVEST, Nicholas Brinckmann, cited Bell Partners' market access and overall expertise in the U.S. multifamily residential sector as a particular strength of this deal. Brinckmann also noted the favorable economic and demographic fundamentals of Bell's target locations, as well as the benefit for German investors of the U.S. legal framework regarding rent-increase intervals.

Financial Services Savvy (continued)



FINANCE

Michael Urschel
Atlanta / New York

Anthony Mechcatie
New York

Matthew John Sandiford
Atlanta

Robyn Cho
New York

Tad Bardenwerper
New York

Bert Eidson
Atlanta



CAPITAL MARKETS

Carrie A. Ratliff
Atlanta



TAX

John Clay Taylor
London

John K. Sweet
New York



FINANCIAL RESTRUCTURING

Sarah R. Borders
Atlanta



INTELLECTUAL PROPERTY, PATENT, TRADEMARK AND COPYRIGHT LITIGATION

Alex R. Yocoub
Atlanta

Robert A. Jones
Atlanta

W. Scott Petty
Atlanta



MERGERS & ACQUISITIONS

Courtney Kim Byrne
New York

Structuring an Innovative Securitization

CLIENT INTEREST

Three major investment banks, as joint lead managers, sought to structure the issuance and sale of a series of term notes and revolving notes backed by the domestic franchise assets and related domestic intellectual property of Taco Bell Corp., a wholly owned subsidiary of YUM! Brands, Inc.

LEVERAGING THE K&S PLATFORM

We coordinated cross-firm expertise in finance, capital markets, tax, intellectual property and restructuring to structure the issuance and sale of \$100 million in Series 2016-1 senior secured revolving notes and \$2.3 billion in Series 2016-1 senior secured term notes. The resulting transaction was the largest restaurant “whole business” securitization of 2016; the first done in combination with a parallel bank / bond structure; and one that permitted the maintenance of YUM! Brands, Inc.’s existing capital structure.

COMMERCIAL SOLUTION

In addition to the deal’s innovative structure, our clients benefited from the Series 2016-1 senior secured term notes being upsized by \$300 million from the initial proposed offering of \$2 billion, and from pricing on the notes below the original guidance range. The structure received considerable attention as a model for similarly structured transactions going forward. In addition, King & Spalding was recognized at the 2016 Financial Times North America Innovative Lawyers Awards for developing “hybrid-whole business securitization” technology.

IP Acumen



APPELLATE, CONSTITUTIONAL AND ADMINISTRATIVE LAW

Daryl L. Joseffer
Washington, D.C.

Paul Alessio Mezzina
Washington, D.C.

Adding a Firewall in High-Stakes Patent Claims

CLIENT INTEREST

In two matters resolved in 2016, **Google** sought to defeat claims of patent infringement by nonpracticing entities. In the first, Google and its customers were accused of infringing GeoTag's patent on a method of conducting a geographic search. In the second, **Google**, **Facebook** and **AOL** were accused of infringing Priceplay's patent on a method of setting prices.

LEVERAGING THE K&S PLATFORM

Our team handled the Federal Circuit appeals in both matters. Appellate and Intellectual Property specialists from our Washington, D.C., and Charlotte offices collaborated to analyze the cases and prepare the briefs, and Appellate partner Daryl Joseffer presented oral argument to the court.

COMMERCIAL SOLUTION

In the first case, the Federal Circuit rejected GeoTag's challenge to the district court's jurisdiction and confirmed that Google's online advertising platform did not infringe GeoTag's patent. In the second case, the Federal Circuit held that Priceplay's patent was invalid because it claimed no more than an abstract idea. Both outcomes were important wins for Google. The rulings will also help other companies defeat patent-infringement claims by nonpracticing entities, which present a continuing challenge for technology companies and other innovators.



Stalwart Investigation Defense



PROFESSIONAL LIABILITY

James J. Capra, Jr.
New York

Kenneth Y. Turnbull
Washington, D.C.



GOVERNMENT INVESTIGATIONS

Michael R. Pauzé
Washington, D.C.



SECURITIES AND SHAREHOLDER LITIGATION

Israel Dahan
New York



SECURITIES ENFORCEMENT AND REGULATION

Dixie L. Johnson
Washington, D.C.

Defending the Integrity of a Big Four

CLIENT INTEREST

PricewaterhouseCoopers Auditores Independentes, or **PwC Brasil**, sought to defend its professional reputation amid a historic corruption investigation of its audit client, state-controlled energy giant Petróleo Brasileiro SA – Petrobras. The investigation by Brazilian prosecutors focused on allegations that a cartel of construction companies paid billions of dollars in bribes to win tens of billions of dollars in Petrobras contracts. As Petrobras' auditor, PwC was accused in U.S. litigation of fraud and negligence by class action plaintiffs.

LEVERAGING THE K&S PLATFORM

Government and Congressional Investigations partner Michael Pauzé joined forces with Professional Liability partner James Capra to defend against the securities class action and individual actions arising from the investigation. King & Spalding fielded a team spanning multiple offices and three practice groups seasoned in defending Big Four clients in enterprise-threatening litigation and investigations. Our lawyers won the dismissal of more than a dozen theories of liability against our client, including knocking out class plaintiffs' lead securities fraud claim, leaving a single remaining claim.

COMMERCIAL SOLUTION

This sprawling, multibillion-dollar corruption scandal, which led to the indictment of the country's former president and dozens of other high-level Brazilian politicians, has shaken the country's commercial and political foundation. Amid this national turmoil, PwC Brasil's professional reputation and business remain strong.



Cross-Border Resolutions



INTERNATIONAL ARBITRATION AND LITIGATION

AUH

ABU DHABI

Adrian Cole
John Packer

NYC

NEW YORK

James E. Berger
Charlene C. Sun
Timothy M. McKenzie
Brianna Kostecka

LDN

LONDON

Thomas K. Sprange

SGP

SINGAPORE

John Savage
Elodie Dulac
Hanna Azkiya

Mounting a Global Press to Enforce an Arbitral Award

CLIENT INTEREST

California investment firm **Passport Special Opportunities Master Fund, L.P.**, sought to recover an arbitration award issued by the Singapore International Chamber of Commerce against Pakistani media company ARY Communications Ltd. and individuals affiliated with that company arising out of an investment funding arrangement. ARY withheld and contested payment of the award, which had been issued after a full arbitration hearing.

LEVERAGING THE K&S PLATFORM

Combining innovation with expertise, K&S International Arbitration partners in New York, Dubai, London and Singapore led the coordinated pursuit of payment. When ARY moved to block recovery of the award by a federal court in New York, we obtained a judgment from the Singapore courts and ultimately obtained recognition and enforcement of the Singapore judgment.

COMMERCIAL SOLUTION

Sending a message of resolve, Passport obtained prejudgment security from the New York trial court, which granted attachment against ARY assets located in the state. Passport also seized payment obligations owed to ARY by a New York-based LLC in which ARY maintains an interest, and sought to pierce the corporate veils of other New York-based businesses. We commenced parallel enforcement proceedings in Dubai to maintain pressure on ARY to comply with its obligation to Passport, paving multiple routes to compulsory payment.

Medical Scope



INTELLECTUAL PROPERTY COUNSELING

Thomas E. Duley
San Francisco

Stephen Abreu
San Francisco

Brett E. Schlossberg
Silicon Valley

Peg Bolce Brivanlou
New York

Stephen Shin
Atlanta



CAPITAL MARKETS

Laura I. Bushnell
Silicon Valley



TAX

Jonathan Talansky
New York



FDA AND LIFE SCIENCES

Elaine H. Tseng
San Francisco



ANTITRUST

Brian R. Meiners
Washington, D.C.

Maximizing Biotech Collaborations

CLIENT INTEREST

Early stage biotech **Jounce Therapeutics**, launched by Third Rock Ventures in 2013, sought a strategic collaboration with a large, sophisticated biopharmaceutical to fund the co-development and co-commercialization of Jounce's immuno-oncology drug candidates. Amid concerns in early 2016 of a biotech bubble in the capital markets, an IPO at that time was considered risky.

LEVERAGING THE K&S PLATFORM

In one of the largest biotech partnering deals of 2016, partner Tom Duley and senior associate Stephen Abreu coordinated a cross-firm effort to structure and negotiate a strategic collaboration with Celgene Corporation, including advancing Jounce's interests related to the deal's tax, intellectual property, regulatory and antitrust aspects.

COMMERCIAL SOLUTION

By structuring the deal as a series of options for Celgene to acquire licenses to discrete drug development programs, Jounce was able to achieve multiple goals: raise sufficient capital to advance its drug development programs; validate its technology platform; and retain sufficient autonomy and product rights to attract future investors. Jounce received \$225 million up front, and is eligible to receive up to \$2.3 billion in option-exercise fees and development, regulatory and commercial milestones across all programs that reach commercialization.

This partnering strategy enabled Jounce to start human clinical trials of its lead drug candidate the following month and laid the foundation for its successful 2017 IPO. "We could not have completed the agreement without King & Spalding. Their constructive approach and calm demeanor, particularly with opposing counsel, was a huge asset," stated Jigar Raythatha, former Chief Business Officer of Jounce Therapeutics.



PRODUCT LIABILITY

Alexander Calfo
Los Angeles

Julia Romano
Los Angeles

Stacy Foster
Los Angeles

Brian Priestly
Los Angeles

Safeguarding a Flagship Product

CLIENT INTEREST

Johnson & Johnson Consumer, Inc., and its parent company **Johnson & Johnson** sought to disprove allegations that a plaintiff, Jesus Payan, had developed mesothelioma as a result of exposure to its flagship consumer product, Johnson's Baby Powder.

LEVERAGING THE K&S PLATFORM

In the first such case in the U.S. against Johnson & Johnson to go to trial, our Product Liability team achieved a litigation win for our clients, assembling a strong defense, including powerful evidence that the Italian talc mine from which our client sourced its talc was free from asbestos. After *voir dire*, and our client's decision that it would not pay any money on the case, the plaintiffs dismissed Johnson & Johnson for \$0.

COMMERCIAL SOLUTION

With a number of recent multimillion-dollar verdicts going against consumer talc product manufacturers and distributors other than Johnson & Johnson, involving living mesothelioma plaintiffs, it was important to defend this case vigorously to the end.

Citizenship

Through our vibrant pro bono and community service programs, our lawyers tackle cutting-edge pro bono cases; our volunteers make a difference in our communities; and we donate to charitable causes. The American Bar Association, the National Legal Aid & Defender Association, the Corporate Volunteer Council, United Way and other organizations have recognized our public service.

- In partnership with the American College of Trial Lawyers and another law firm, we filed a groundbreaking lawsuit challenging the lengthy delays that veterans face when appealing denial of benefits.
- We secured asylum status for political refugees, assisted human sex trafficking victims with T-visa applications and furnished an apartment for a refugee family with young children from Ukraine.
- We sorted food bank donations, served meals at shelters and soup kitchens, prepared and packed thousands of sandwiches and snacks, and raised funds to alleviate hunger in our communities around the globe.

Go to the new kslaw.com to learn more about citizenship at K&S...

28,000+

Pro bono hours contributed
by King & Spalding lawyers
in 2016

6,000

Direct service hours
K&S personnel and
family members invested
throughout 2016

95

Nonprofit partners worldwide
that benefited from the firm's
volunteer efforts

Diversity

Providing the highest-quality legal service to our clients requires top talent. And top talent is diverse in many ways. Our client solutions, culture and working environment benefit from the diversity of our skills, backgrounds and perspectives.

- The firm offers confidential career consulting for our associates and counsel. Our Diversity Partner meets individually with all U.S. associates years 1–3 (irrespective of gender or ethnicity) and all diverse associates.
- King & Spalding, in partnership with Lambda Legal, obtained a significant civil rights victory on behalf of a transgender client who was denied an unopposed petition to change his legal name.
- For the 11th year, K&S sponsored the Justice Benham Law Camp, which provides minority high school students with exposure to the field of law.

Go to the new kslaw.com to learn more about diversity at K&S...

100%

Score on the Corporate Equality Index, a report card on LGBT equality in corporate America

16

Number of K&S Affinity Groups, which provide support and forums for idea exchange

65

Number of diversity-related programs and organizations King & Spalding supported in 2016



2016 FIRM ACCOLADES

*2017 Leading Law
Firm in Europe, the
Middle East and Africa*
LEGAL 500

*Leading International
Law Firm in Asia*
CHAMBERS ASIA – PACIFIC GUIDE

*Leading U.S.
Law Firm*
CHAMBERS USA

*Leading International
Law Firm in Latin America*
LATIN LAWYER 250



LITIGATION

*Law Firm of the Year for
Mass Tort / Class Action*
U.S. NEWS & WORLD REPORT

*Top 10 Litigation
Powerhouse 2016*
LAW360

*Data Privacy
Group of the Year*
LAW360

Firm Hit



GOVERNMENT INVESTIGATIONS

*Top Washington, D.C.,
Firm for FCPA Matters*
GLOBAL ARBITRATION REVIEW

*White Collar Group
of the Year*
LAW360



FINANCIAL INSTITUTIONS

*North America Law
Firm of the Year for
Fund Formations*
PRIVATE EQUITY REAL ESTATE

*Best Advisory
Firm for
Fund Structuring*
MENA FUND MANAGER



ENERGY

*Legal Services Provider
of the Year*

PETROLEUM ECONOMIST

Energy Client Champion

LEGAL 500



GLOBAL DISPUTES

*International
Arbitration Practice
Group of the Year*

LAW360

*International
Trade Group of
the Year*

LAW360

Highlights



LIFE SCIENCES

*Life Sciences
Group of the Year*

LAW360

*Product Liability
Group of the Year*

LAW360



INTELLECTUAL PROPERTY

*K&S IP Lawyers Singled
Out as Trailblazers and
Rising Stars*

NATIONAL LAW JOURNAL,
BENCHMARK LITIGATION, SILICON
VALLEY BUSINESS JOURNAL, DAILY
JOURNAL AND LAW 360

*Nurix-Celgene Licensing
Agreement Named
Collaboration Impact
Deal of the Year*

LMG LIFE SCIENCES

New Partners

We continued to invest in building expertise in 2016, adding 30 partners in 11 offices.



Osama Audi
Mergers & Acquisitions
Dubai



Brian A. Betancourt
Finance
New York



Sheldon Bradshaw
FDA and Life Sciences
Washington, D.C.



Christopher T. Buchanan
Finance
Charlotte



Jacqueline Glassman
Government Advocacy
Washington, D.C.



Adam Gray
Contracts and Business Torts
Austin



Leah B. Grossi
Special Matters and Investigations
Washington, D.C.



Emerson Holmes
International Arbitration and Litigation
Singapore



Jason Huff
Finance
Charlotte



John M. Hyman
Mergers & Acquisitions
Atlanta



Christopher P. Kenny
Healthcare
Washington, D.C.



David Kiefer
*Construction and
Engineering Disputes*
New York



Amanda J. Klingler
*FDA and
Life Sciences*
Washington, D.C.



M. Alexander Koch
*Special Matters and
Investigations*
Washington, D.C.



Ilan Kotkis
*Mergers &
Acquisitions*
London



Sandra M. Lazorcheck
Finance
Charlotte



Jeffery K. Malonson
Capital Markets
Houston



David E. Meadows
*Securities
and Shareholder
Litigation*
Atlanta



Gary C. Messplay
*FDA and
Life Sciences*
Washington, D.C.



Paul Alessio Mezzina
*Appellate,
Constitutional and
Administrative Law*
Washington, D.C.



Jeffrey Misher
Finance
New York



Grant W. Nichols
*Special Matters and
Investigations*
Washington, D.C.



Terry D. Novetsky
Finance
New York



Nicholas A. Oldham
*Data, Privacy &
Security*
Washington, D.C.



Jeffrey Pawlitz
*Financial
Restructuring*
New York

New Partners (continued)



D. Kyle Sampson
*FDA and
Life Sciences*
Washington, D.C.



Phillip Street
Healthcare
Atlanta



Jonathan Talansky
Tax
New York



Joshua C. Toll
*Special Matters and
Investigations*
Washington, D.C.



Anne M. Voigts
*Appellate,
Constitutional and
Administrative Law*
Silicon Valley

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King & Spalding consists of King & Spalding LLP, a Georgia, U.S., limited liability
entity, and affiliated limited liability entities in the U.S., England, and Singapore.

ABU DHABI
ATLANTA
AUSTIN
CHARLOTTE
DUBAI
FRANKFURT
GENEVA
HOUSTON
LONDON
LOS ANGELES
MOSCOW
NEW YORK
PARIS
RIYADH
SAN FRANCISCO
SILICON VALLEY
SINGAPORE
TOKYO
WASHINGTON, D.C.

